

## **REPORT OF THE 16<sup>TH</sup> STEERING COMMITTEE MEETING**

15-16 October 2016

Mercure Alameda Hotel

Quito/Ecuador

### **Executive Summary**

On 15 and 16 October 2016, the Steering Committee of the World Urban Campaign (WUC) convened for its 16<sup>th</sup> meeting (SCM16) in Quito/Ecuador. Participants met back to back with the 6<sup>th</sup> Meeting of the General Assembly of Partners (GAP) Executive Committee (15 October 2016) and the GAP Plenary Meeting (16 October 2016). The meeting was held in conjunction with the Habitat III Conference (17-20 October 2016) and its related Stakeholder Assemblies (15-16 October 2016).

As per the WUC Terms of Reference, which were amended during the WUC SCM15 on 24 July 2016 in Surabaya/Indonesia, this meeting of the WUC Steering Committee was a statutory meeting, which saw the elections of the Chair and Co-Chair of the Steering Committee, as well as of the Standing Committee.

Following a briefing on the GAP by its President and a report of the WUC Secretariat, the attendees focused their deliberations on a/WUC overall vision and strategy, b/Thematic focus of the Campaign, c/re-structuring the WUC Working Groups, d/Urban Thinkers Campuses – Phase 2, e/Upcoming milestones and f/Next Steering Committee Meeting. An ad-hoc WUC taskforce was formed at the end of the meeting on Day 2 to continue the tasks initiated by the WUC Steering Committee. The taskforce then met on 16 October (10-11 a.m.), as well as on 18 October (7-8 a.m.) and on 20 October (7-9 p.m.). The summary of the taskforce's deliberations is provided in this report.

#### **The main outcomes of the meeting were:**

- A new Chair and Co-Chair of the WUC Steering Committee were elected, as well as new WUC Standing Committee Chairs, which now represent 15 Partner Groups (previously 9).
- The WUC working groups were reconstituted:
  - 1) Working Group 1: Urban Solutions
  - 2) Working Group 2: Implementation and Finance
  - 3) Working Group 3: Communication, Outreach and Mobilization
  - 4) Working Group 4: Monitoring and Accountability
- The Steering Committee has agreed to intensify its work in the post-Habitat III era on:
  - 1) Implementation of The City We Need and The New Urban Agenda
  - 2) A second series of Urban Thinkers Campuses in 2017, focusing on action – orientated Urban Solutions to implement The City We Need and The New Urban Agenda, in preparation for the 9<sup>th</sup> session of the World Urban Forum, to be held in February 2018 in Kuala Lumpur/Malaysia.
  - 3) Continued identification and dissemination of Urban Solutions to gather the collective knowledge of urban stakeholders
  - 4) Continued strengthening joint communication and outreach activities as well as mobilization of WUC partners

This report follows the order of topics discussed during the 16<sup>th</sup> WUC Steering Committee Meeting on both days:

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*Annex A: SCM16 List of Participants*

*Annex B: SCM16 Draft Agenda*

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*Annex E: List of WUC Lead Partners SCM16 30Oct 2016*

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*Annex H: Email + UN-Habitat Youth Advisory Board Statement WUC elections (16.10.16)*

*Annex I: GAP Briefing Presentation to SCM16*

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## A. MEETING OBJECTIVES

The objectives of the 16<sup>th</sup> Steering Committee meeting were:

- i. To conduct elections of the WUC Standing Chairs and Steering Committee co-Chairs.
- ii. To review progress of the working groups:
  - 1) The City We Need Drafting Committee and Urban Solutions
  - 2) Monitoring and Indicators Committee
  - 3) Communication, Outreach and Events Committee
  - 4) WUC 3.0
  - 5) Implementation
- iii. To exchange on the preparation of partners activities in the post-Habitat III era, in particular in regard to the implementation of the New Urban Agenda and related advocacy and campaign efforts, such as the Urban Thinkers Campus and Urban Solutions processes.

## B. INTRODUCTION

Prof Eugenie Birch (outgoing World Urban Campaign Steering Committee Chair, Penn University) opened the meeting and welcomed all participants<sup>1</sup> together with Christine Auclair (WUC Project Leader). Due to the limited time available for the WUC SCM16 meeting, the Steering Committee decided to revise the draft agenda<sup>2</sup>, and formally adopted an amended agenda<sup>3</sup>.

## C. WUC ELECTIONS

As per the WUC Terms of Reference<sup>4</sup>, which were amended during the WUC SCM15 on 24 July 2016 in Surabaya/Indonesia, this meeting of the WUC Steering Committee was a statutory meeting, which saw the elections of the Chair and Co-Chair of the Steering Committee, as well as of the Standing Committee. The revision of the WUC ToRs raised the previous number of 9 Partner Groups for the WUC Standing Committee to 15.

In the 2016 election, 52 WUC Lead partners were eligible for the Steering and Standing Committee positions, as well as to vote<sup>5</sup>. Lead Partners were informed of the upcoming election via email on 10 August 2016. Interested organizations were requested to send an application letter, expressing their motivations for the position and nominating a person that will represent their organization no later than 10 October 2016. A total of 22 Lead Partner organizations applied for the various seats<sup>6</sup>.

The election itself took place on Day 1 of the SCM16 (15 October 2016), and was done via secret ballots, conducted by Christine Auclair (WUC Secretariat) and Eugenie Birch (outgoing WUC Steering Committee Chair). Sahar Attia (Cairo University/Habitat UNI), Jeff Soule (American Planning Association), Jose Siri (United Nations University – International Institute for Global Health) and Devina Meinzingen (WUC Secretariat) assisted in collecting the filled ballots.

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<sup>1</sup> Annex A: SCM16 List of Participants

<sup>2</sup> Annex B: Draft WUC SCM16 Agenda

<sup>3</sup> Annex C: Amended WUC SCM16 Agenda

<sup>4</sup> Annex D: WUC SCM ToRs revision 24 July 2016

<sup>5</sup> Annex E: List of WUC Lead Partners SCM16 3 Oct 2016

<sup>6</sup> Annex F: List of candidates WUC elections SCM16 Oct 2016

After all eligible candidate organizations had been read out, the first round of voting was done for the WUC Steering Committee Chair and Co-Chair. One candidate organization withdrew its application (Luigi Fusco Girard, University of Napoli) before the election. All candidates were asked to present themselves in front of the committee, and give their motivational speeches. Rose Molokoane (Shack/Slum Dwellers International) and Sandeep Chachra (ActionAid India) were elected Chair and Co-Chair of the WUC Steering Committee respectively.

The second round of voting was done for the WUC Standing Committee, now consisting of 15 Partner Groups. Two candidate organizations withdrew their application (1/Luigi Fusco Girard, University of Napoli, 2/Soon-Young Yoon, WEDO) before the election. The Committee decided that all seats for which only one candidate organization had applied could be voted for by acclamation. For the remaining two partner groups for which more than one organization had applied (1/Children & Youth, 2/Professionals), all candidates were asked to present themselves in front of the committee, and give their motivational speeches. The vote was then also conducted via secret ballot.

The full list of elected representatives of the WUC Steering and Standing Committee is available in Annex G<sup>7</sup>. In this election, only 10 of the 15 available seats in the Standing Committee were filled.

With regards to the number of Partner Groups in the Standing Committee, Renata Zanetti (World Enabled) noted (on Day 1 and Day 2 of the meeting) that the WUC should consider adopting a 16<sup>th</sup> Partner Group (Persons with Disabilities), and asked for this to be taken into consideration at the next WUC Steering Committee meeting.

Following the election, the UN-Habitat Youth Advisory Board (YAB), a WUC Lead Partner and candidate for the Children & Youth Partner Group, submitted a statement to the WUC Secretariat as well as the Chair and Co-Chair via email on 16 October 2016, expressing concern which the YAB wishes to share with the WUC Steering Committee. The email and statement can be found in Annex H<sup>8</sup>.

## **D. HABITAT III & GAP UPDATES**

Ms Ana Moreno (Habitat III Secretariat Coordinator) was not available to brief the Steering Committee on Habitat III matters, and therefore this agenda item was cancelled. The new WUC Steering Committee Chair Rose Molokoane requested Prof Eugenie Birch, in her role as President of the General Assembly of Partners (GAP), to give an update on the GAPs activities to the meeting attendees<sup>9</sup>.

Prof Birch presented the overall structure of the GAP, as well as the history of the GAP. She informed the SCM that the GAP currently consists of 1,423 members (1,100 unique organizations and 323 individuals), which includes 53,000 networks. Prof Birch explained that a 16<sup>th</sup> Partner Constituent Group has been added to include people with disabilities.

She informed the group about the upcoming GAP Executive Committee Meeting (15 October 2016) and the GAP Plenary Meeting (16 October), and announced that members would deliberate on the future of the GAP during these meetings. The GAP has conducted a member survey on this matter, to be presented to the members at these meetings.

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<sup>7</sup> Annex G: 2016 elected WUC Steering Committee Chair & Co-Chair + Standing Committee.

<sup>8</sup> Annex H: UN-Habitat Youth Advisory Board Email + Statement WUC elections\_16.10.2016

<sup>9</sup> Annex I: GAP President Presentation to WUC SCM16

Following the presentation, a discussion on the relationship between WUC and the GAP was started by the SCM16 participants. Various WUC partners asked for clarity in regards to the future plans of the GAP leadership. Prof Birch and Ms Shipra Narang Suri (ISOCARP & Vice-President of GAP) explained their view, stating that the GAP was originally conceived as the coordinating platform for stakeholders to engage into Habitat III. The success of the last month shows that there is an interest in keeping it going, but it is not sure yet in which format. It would be up to the members of GAP to define their future.

In the interest of time, and following the amended agenda of the meeting, WUC SC Chair Rose Molokoane requested that the group postpones the discussion to Day 2 of the meeting.

## **E. WUC SECRETARIAT PROGRESS REPORT**

On Day 2 of the meeting, Christine Auclair presented the WUC Secretariat progress report<sup>10</sup> to the Steering Committee, starting with the current status of partnerships and welcoming all new WUC partners to the Urban Thinkers Platform. Currently, the WUC includes 169 official partners (5 sponsors, 47 Lead partners, 92 Associate Partners, 20 Members and 5 Media Partners). Ms Auclair reported on the last key meetings, including the WUC SCM15 in Surabaya/Indonesia as well as the Arcadis Urban Speakers Corner during the 3<sup>rd</sup> Preparatory Committee for the Habitat III Conference (25-27 July 2016).

In the past months, WUC's web presence has been steadily increasing, especially through the website, the monthly newsletter and social media channels. A social media campaign on *The City We Need* was launched on 23 May on five channels (Twitter, Instagram, Youtube, LinkedIn, Facebook), with weekly interviews (Urban Thinkers Voices series) and teasers to explain *The City We Need*. The campaign will continue towards Quito. Another series of videos was shared in a social media campaign along a ten weeks schedule, articulated around the ten drivers of change.

*The City We Need* has been published in six languages and was disseminated widely through UN-Habitat liaison offices. The results of the Urban Thinkers Campus (UTC) process have been captured in comprehensive reports, all available on-line on the WUC website. This work has been possible through the contributions of all UTC lead organizations which have been extremely cooperative in that process.

The WUC TV has produced a series of films, including the popular #UrbanThinkers Voices, which showcase the different WUC partners' views on *The City We Need*. A WUC film for Quito was produced, too.

During the reporting period, the Secretariat has, together with the Working Group 1, finalized the screening of the 164 Urban Solutions submitted to the WUC. A selection along thematic innovative areas was made:

- 1) Financing tools and promotion of social capital
- 2) Empowerment in the urban space
- 3) Optimization of urban access and flows
- 4) Pooling and Sharing
- 5) Environmental regenerative urban processes.

More information on the Urban Solutions is available in Annex L (Information Kit)<sup>11</sup>. The Project Leader furthermore reported on the work of the five WUC working groups since the SCM14 in Prague/Czech Republic and the SCM15 in Surabaya/Indonesia respectively.

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<sup>10</sup> Annex J and Annex K.

<sup>11</sup> Annex L: Information Kit #UrbanThinkers Solutions 11Oct 2016

Ms Auclair also highlighted the Secretariats work in supporting National Urban Campaigns. The National Campaign held in Iran was used as an example, as this campaign was conducted with the support of the UN-Habitat Iran office, and saw strong engagement of local actors in the pre-Habitat III phase. The campaign furthermore developed its own manifesto *The City Iranians Need*, based on the global *The City We Need* document.

The Secretariat has also continued its support to the Participatory Slum Upgrading Programme (PSUP) campaign entitled *Up for Slum Dwellers - Transforming a Billion Lives*. This appeal campaign aims at delivering more PSUP worldwide by helping countries, cities and towns to meet their goals on urban poverty and for securing adequate housing for all. It also calls for action by engaging and motivating the private sector to join hands with PSUP and transform the lives of a billion lives. Finally, its goal is building up on and scaling up the committed global partnership for participatory slum upgrading that PSUP has already consolidated in 35 countries in the African, Caribbean and Pacific regions. The WUC Secretariat will also support the PSUP in the production of PSUP specific #UrbanThinkers Voices videos.

To conclude her presentation, Ms Auclair announced that the 26<sup>th</sup> Session of the UN-Habitat Governing Council will take place from 3-7 April 2017 in Nairobi/Kenya. During the same time, the WUC SCM17 shall be held (dates tbc). Ms Auclair also reminded partners that the 9<sup>th</sup> Session of the World Urban Forum will be held in February 2018.

## **F. WORKING GROUP PROGRESS REPORTS**

### **Working Group 1 - The City We Need 2.0 and Urban Solutions**

In the absence of the Working Group Chair Nicholas You, Co-Chair Peter Loewi briefed the SCM16 on the work of the group, highlighting the Urban Solutions process (see also point E). Sri Sofjan (Huairou Commission) asked what the next tasks of this working group would be. In addition, Ms Auclair referred to the Urban Thinkers Solutions Information Kit (Annex L), which was made available to all WUC partners and the media on 11 October 2016.

### **Working Group 2 - Indicators & Monitoring**

Lucy Stevens (Practical Action) reported on the last months of engagement in the working group, noting that the group had not been very active since Surabaya. The group has worked on a tentative list of indicators organized along the 10 drivers of change, using sources such as the SDSN indicators, Habitat for Humanity housing indicators, etc. The working group will need to refine its indicators framework over time, in particular by linking it to the New Urban Agenda and all the SDGS. Ms. Stevens also raised the question on how the indicators framework can help to hold governments accountable to implement the New Urban Agenda, noting that this is an accountability issue, rather than an indicator issue. Jeff Soule reaffirmed that the group should take note of the SDGS and the indicators have already been adopted by the United Nations, and ensure these are integrated into the work in order to be successful.

### **Working Group 3 - Communication, Outreach & Events**

In her presentation, Pilar Balbuena (WIEGO) referred to the previous analysis of the campaign efforts, and commended the efforts. She noted also that a decision on the new direction of the WUC would be required, with the leadership of the new Chair and Co-Chair and the Secretariat. She added that the group would like to see even bigger efforts after Habitat III to reach out to stakeholders, in particular the people and

communities that are directly affected by the issues of the New Urban Agenda. Partners should be engaged everywhere, and be included in all the efforts globally.

#### **Working Group 4 - WUC 3.0**

Ismael Fernandez (HPF) summarized the previously done work by the group (see also SCM15 report), and presented a set of recommendations for the future activities of the World Urban Campaign:

- 1) Implementing the New Urban Agenda (main objective):
  - a. The group reviewed WUC activities & identified new activities
  - b. The group noted the importance of financing mechanisms to allow for specific activities
  - c. The group suggested to further strengthen advocacy, outreach and communication efforts
- 2) The City We Need: the group noted that the WUC Review is completed, and suggested that the further actions are taken to utilize The City We Need manifesto.
- 3) General Assembly of Partners: the group noted that this initiative was assigned to dissolve at Habitat III, and raised the question on possible future activities. The group proposed to merge the GAP stakeholders within the WUC.
- 4) A new series of Urban Thinkers Campuses, focusing on implementation and urban solutions, should be initiated

#### **Working Group 5 – Implementation**

Eric Huybrechts (IAU-IDF) briefed the SCM on the work of the group, which focused on identifying different coalitions and/or initiatives of WUC partners. Those were invited to register their commitments to implement The City We Need and the New Urban Agenda on the WUC website (under 'ACT'). Mr Huybrechts noted that a few commitments were received, but that the group would like to suggest that the WUC does not merely receive, but also identifies tools that are missing to implement, and then engages partners accordingly to create those missing tools. He suggested that Urban Labs could be created for this purpose, and that a critical point is the financing of such activities.

Christine Auclair added that many urban solutions submitted to the WUC were actually focused on financing of the implementation<sup>12</sup>, and that partners could consider holding an Urban Thinkers Campus focusing on the specific topic of financing tools.

## **G. THE POST-HABITAT III ERA**

Following the group presentations, Ms. Molokoane encouraged the participants to share and discuss their views on the post-Habitat III era along the following points agreed upon in the meeting agenda:

- a) Overall vision and strategy
- b) Thematic focus of the Campaign
- c) Working Groups
- d) Urban Thinkers Campuses – Phase 3
- e) Upcoming milestones: GC26 and WUF9
- f) Next Steering Committee Meeting

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<sup>12</sup> See also: <http://www.worldurbancampaign.org/urban-solutions#a2450>

Ms Molokoane reminded partners that these points will turn into action immediately after the Habitat III Conference.

### **Overall vision and strategy**

Soon-Young Yoon (WEDO) commended the WUC on its work, and shared her view on the outstanding efforts to be made in regard to the SDGs. In her opinion, one of the biggest gaps in the SDG process are the linkages between the different SDGs. She believes that the WUC has the capacity to develop these linkages – it has intellectual and cross-sectoral power which is needed for such a task.

Yunus Arikan (ICLEI) asked Ms Molokoane to brief the SCM on the items discussed during the GAP Executive Committee meeting held on 15 October after part I of the SCM16. The GAP ExCom saw that, overall, the partner constituent groups agreed on the continuation of the General Assembly of Partners beyond the Habitat III Conference. Ms Molokoane also shared information about a letter addressed to the GAP from the Habitat III Secretary General of the Conference, Dr. Joan Clos (also Executive Director of UN-Habitat), which encouraged the GAP to continue its work, and that it could possibly be housed within UN-Habitat in the future. Ms Molokoane also stated that Ms Ana Moreno suggested in the ExCom meeting that the GAP needs to discuss this matter in its main plenary, and decide on its future.

Yunus Arikan (ICLEI) added to the discussion the fact that the WUC and the GAP are mentioned as two different items in the New Urban Agenda, and asked the participants if this view is shared by them, and what impact this will have on the further discussions.

David Simon (Mistra Urban Futures/Chalmers University) noted that, due to the deletion of the knowledge platform from the New Urban Agenda, this document currently lacks a mechanism on how to implement the agenda. The key gaps are the linkages between the SDGs and the monitoring & implementation framework, as already mentioned by Soon-Young Yoon from WEDO. Mr Simon agreed that the WUC is one of the key mechanisms to take this forward.

John Etherington (FIU) talked about the role of partners in implementing the strategies that are being discussed, and that it is key that partners are on the ground, interacting with people. Financing the activities of working groups to conduct activities with the people who implement the New Urban Agenda (i.e local authorities) is of crucial importance.

Aashish Khullar (Children & Youth International) highlighted the need of anchoring all the future activities of the WUC in specific mandates given by Member States through adopted resolutions. It is crucial that the WUC activities are aligned, and that a future GAP integration in the WUC refers to existing and possible new resolutions. There are existing clear indications in resolutions that the WUC should be engaged in evidence-based policy generation. The WUC is anchored within UN-Habitat, which is going to play a lead role in coordinating a response of the UN towards the implementation and monitoring of the New Urban Agenda.

Dyan Currie (CAP) emphasized the significance of reaching out to local governments on the importance of the New Urban Agenda and its implementation. She furthermore added that in her view, the fundamental matter of the current debate is the discussion around WUC and GAP, and in particular on the division of roles between the two. A clear coordinated way forward is required.

Eric Huybrechts (IAU-IDF) shared his views on the GAP, noting first that its structure would have to be fundamentally revised, as the chairs and co-chairs the groups, who were elected very early in the process, now represent hundreds and thousands of people. He highlighted the lack of democratic credibility in the GAP, which has to be addressed. The second point is that GAP claims to be independent from UN-Habitat – now however, with the letter of Dr. Clos, it seems that the GAP wants to be part of UN-Habitat. Clarity is required in regard to the position of the GAP.

Inge Bouwmans (Cordaid) asked whether the work of the WUC could be aligned with the Global Alliance for Urban Crisis, which was launched at Humanitarian Summit earlier this year, in order to avoid duplication.

Sandeep Chachra (WUC SC Co-Chair and ActionAid) summarized the discussed items, and suggested to give time for the discussions around the WUC and GAP relationship. The participants agreed, however Ms Molokoane noted that there are many outstanding items to be discussed, which are critical for building the base for future WUC activities. Ms Joyati Das (World Vision) emphasized the need to focus on the future activities of the WUC, as her organization is expecting her to attend the WUC meeting in order to be able to report back on concrete actions that can be taken to implement the New Urban Agenda. She also suggested that any discussion on the WUC and GAP relationship should take place jointly with the respective members.

Stefan Schurig (World Future Council) encouraged the WUC SC to engage in the discussion re the WUC and the GAP, as these two things will go hand in hand in the future. He requested the WUC Chair and Co-Chair give the Steering Committee direction and answers on this matter, and would also like to hear what UN-Habitat's future plans are in this regard.

Ms Molokoane and Mr Chachra agreed with the comments, and took note of the WUC Steering Committee members concerns, and suggested that both Secretariats allocate a separate time for such a joint meeting, in order for the Chair and Co-Chair to take this matter up with the GAP.

### **Working Groups**

Christine Auclair summarized the existing group's tasks, and opened the floor for discussions. The meeting participants continued their deliberations regarding the required restructuring of the WUC working groups.

Jeff Soule emphasized on the need to ensure that the already discussed SDG linkages, which are key for the collaboration with local governments, are integrated into all working groups.

Lucy Stevens added from the perspective of the Monitoring and Indicators Working Group that that in her view, the WUC Working Groups are key in the process, as they are the actual work done by the partners, and that the work needs to be done at the global, national and local levels. Multi-stakeholder platforms need to be formed, in order to hold national and local governments accountable. The work of the WUC needs to be able to keep the New Urban Agenda alive for the people on the ground. In a later comment regarding the financing issue, she further requested to make a clear distinction between the financing of the Campaign and the financing of implementing activities.

Yunus Arikan (ICLEI) brought paragraphs 171 and 172 of the New Urban Agenda to the attention of the Steering Committee, which, in practice, open a two year phase to define and design a follow-up and review process. The important point is that this will be undertaken by the UN Secretary General and the UN General Assembly, not by UN-Habitat. Mr Arikan would like to encourage the WUC to be aware of this reality, as a

series of things might come up in this process. It is also important to note that outside UN-Habitat, not many people are aware of what this group is doing, which needs to be changed.

Sandeep Chachra (WUC SC Co-Chair & ActionAid) stated that he would be in favour of an outreach and mobilizing working group, in light of what has been said in the meeting so far, in particular to reach out beyond the known UN-Habitat borders. Creative ways to enhance financing mechanisms need to be developed. Furthermore, the implementation aspect of the WUC's work needs to be strengthened, and requires special focus from the working groups.

Rose Molokoane consolidated the comments of members, and identified the following priorities for future activities of the working groups:

- Urban Solutions and Implementation
- Monitoring
- Communication, Outreach & Mobilization
- Urban Thinkers Campus Process
- Financing

Pilar Balbuena agreed to link communication with mobilization, as well as focusing on implementation. She added that the communication in this regard needs to be very strong, also with regard to the SDG linkages.

Aashish Khullar suggested that the Campaign needs to self-identify itself, and that it should stick to its identity – a Campaign that is a convening body, that works on the ground through its partner organizations. But areas of action and the roles must be clearly defined. The partners may also wish to define their roles and goals not only in, but also outside of the UN.

John Etherington added that the WUC SC has now divided the various stages of a policy process – from urban solutions to implementation – but that the SC still needs to define exactly what it wants to implement. He suggested to identify certain aspects and themes of the New Urban Agenda, along which working groups could then develop their activities. Clear, achievable goals need to be defined. Eric Huybrechts agreed to this comment, and added that the identification of gaps in the existing mechanisms is necessary in order for the WUC to engage in this process.

Alison Brown (WIEGO) strongly supported the suggestion from John Etherington, noting that the strength of the WUC lies in its broadness of urban actors, and that its lobbying power should be utilized on the international stage. She also highlighted the importance of localizing the New Urban Agenda.

Ishtiaque Zahir (UIA) suggested that the WUC SC should continue the work of the existing working groups, and to capitalize on the success of the Urban Thinkers Campuses, rather than inventing a new process.

Magdalena Garcia (Bufete MIRA) gave an example on how her organization works together with the Mexican Government, and that she believes that funding can be acquired when working in line with the SDG process. She praised the Urban Thinkers Campus process, and added that she wishes to see UN-Habitat strengthened, as it is very important for her organization to link their work with UN-Habitat.

Judith Hermanson (IHC Global) noted that the working groups are a fantastic way of continuous engagement of the partners with the WUC beyond the Steering Committee meetings. She gave the example of The City We Need Drafting Committee Working Group, which worked virtually via telephone conferences, and showcased that global collaboration across time zones is possible.

Sahar Attia expressed that she expects each working group to define clear recommendations on specific actions plans on local as well as national levels, with short-term and long-term activities. This will allow the WUC SC to assess the work of the working groups in the coming years. She also suggested that the WUC should revitalize the National Urban Campaign process.

Rose Molokoane noted that in this last session of the meeting, the participants had discussed most issues on the agenda, but that moving forward is required to consolidate everything and come up with a structure that will build the future of the WUC. She, together with Co-Chair Sandeep Chachra, proposed to form an ad-hoc taskforce with the Chair, Co-Chair and Secretariat to come up with a tangible way forward. Mr Chachra also noted that working groups should be the functional response to what people on the ground expect from the Campaign, and that this process should be designed as efficient as possible.

## **H. CONCLUSION I – 16<sup>TH</sup> WUC STEERING COMMITTEE MEETING**

Ms Molokoane closed the meeting by summarizing what was discussed, and thanking all participants for their attendance. Christine Auclair announced that the WUC Secretariat will send a call for proposals to host Urban Thinkers Campuses in the coming weeks, allowing Campuses to take place between March and October 2017 - in time for preparations for the 9<sup>th</sup> Session of the World Urban Forum in February 2018. Rose Molokoane furthermore announced that she would like to host a WUC meeting in South Africa in late January or early February 2017, and invited all WUC partners to join. She also announced that the next Steering Committee Meeting (SCM17) will be held in Nairobi/Kenya, back to back with the 26<sup>th</sup> Session of the UN-Habitat Governing Council (3-7 April 2016). The exact meeting dates of the Steering Committee, the venue and draft agenda will be shared with participants in the coming weeks.

As the time for the SCM16 was very limited, Ms Molokoane invited partners who were available to stay to sign up for an ad-hoc WUC Taskforce which would meet immediately after the closing of the SCM16.

## **I. CONCLUSION II – WUC TASK FORCE MEETING**

Following a call for volunteers to form an ad-hoc WUC Taskforce to continue the tasks initiated by the WUC Steering Committee during its meeting on 15 and 16 October, the following WUC partners and Secretariat members signed up for follow-up meetings in Quito:

- |   |  |
|---|--|
| 1) Amandine Tousaint (AdP)                | 12) Judith Hermanson (IHC Global)                                  |
| 2) Anni Beukes (SDI)                      | 13) Lily Hutjes (Huairou/Groots)                                   |
| 3) Chandan Kumar (ActionAid India)        | 14) Lucy Stevens (Practical Action)                                |
| 4) Christine Auclair (WUC Secretariat)    | 15) Lumola Gorogogiwa (Huairou/Groots)                             |
| 5) Devina Meinzingen (WUC Secretariat)    | 16) Maite Rodriguez Blandon<br>(Huairou/Groots)                    |
| 6) Dyan Currie (CAP)                      | 17) Peter Abraham Fukuda Loewi (Children &<br>Youth International) |
| 7) Eric Huybrechts (IAU-IDF)              | 18) Pilar Balbuena (WIEGO)   |
| 8) Filippo Boselli (World Future Council) | 19) Ramin Keivani (Oxford Brookes Uni)                             |
| 9) Ishtiaque Zahir (UIA)                  | 20) Regitze Hess (IFHP)  |
| 10) Jane Katz (Habitat for Humanity)      |  |
| 11) Jeff Soule (APA)                      |  |

- 21) Rose Molokoane, WUC Steering Committee Chair (SDI)
- 22) Sandeep Chachra, WUC Steering Committee Co-Chair (ActionAid India)
- 23) Sri Sofjan (Huairou)

- 24) Stefan Schurig (World Future Council)
- 25) Xavier Crepin (AdP)

The group met immediately after the SCM16 on 16 October (10-11 a.m.), as well as on 18 October (7-8 a.m.) and on 20 October (7-9 p.m.), and deliberated on the outstanding matters discussed during the WUC Steering Committee:

- a) Overall vision and strategy for the World Urban Campaign
- b) Thematic focus of the Campaign
- c) Re-structuring of the WUC Working Groups
- d) Urban Thinkers Campuses – Phase 3
- e) Upcoming milestones
- f) The relationship between the World Urban Campaign and the General Assembly of Partners (post-Habitat III)

The deliberations of the group, which took place over 3 meetings, are summarized on the following pages. The group also took into consideration the outcomes of a meeting held between the GAP President and Vice-President with the WUC SC Chair and Co-Chair, together with the WUC Secretariat, which took place on 20 October 2016.

**a) Overall vision and strategy for the World Urban Campaign, combined with b) Thematic Focus of the Campaign**

The group took up the discussions of the WUC SC meeting (see also point chapter G) and reaffirmed all comments made.

**b) Re-structuring of the WUC Working Groups**

Taking into consideration all comments made, and following a discussion amongst the members of the task force, the group decided on the following four new WUC working groups:

**1) Urban Solutions**

This group will aim to identify new and existing localized solutions and encourage cross-cutting learning. It should be research-oriented and play a role in the identification of processes and tools for the implementation of the New Urban Agenda.

**2) Implementation and Finance**

This group should work on identifying challenges, in coordination with national and local governments, the private sector, civil society and all urban stakeholders, in order to gather their perspectives to promote and implement better urbanization. Financing is a crucial component of this group, in order for the Campaign and actual implementation activities to sustain themselves. The group therefore should identify donor commitments, as well as analyze and collect evidence about the potential donors and their respective inputs.

**3) Communication, Outreach and Mobilization**

The group should focus on strengthening the awareness-raising about the New Urban Agenda, The City We Need and the work done by the WUC to implement through Urban Solutions. Promoting the role of the

future Urban Thinkers Campuses in the implementation of the New Urban Agenda will be part of this group's responsibility.

#### **4) Monitoring & Accountability**

This group will be requested to work closely with the UN system and other stakeholders to coordinate WUC Partners' work in line with the New Urban Agenda, the SDGs, the Sendai framework and the Paris agreement. The group should develop a general framework with objectives and indicators that could be localized in collaboration with stakeholders, taking into account specific contexts and constraints.

The group felt strongly about the need of the four groups to interact on a regular basis, to share each others work and achievement, in order to be able to link each others tasks to another – a crucial success factor that all members should strive towards.

It was decided that new Terms of Reference for each group will be developed by the WUC Secretariat, in collaboration with the Chair and Co-Chair, together with a WUC plan for the coming years, with clear guidelines focusing on specific outcomes. By mid November 2016, the plan and the ToRs will then be shared with all WUC partners for comments, and with a new call for members to sign up to the groups. The existing working group chairs and co-chairs will act as interim chairs up to the next WUC meeting, where new chairs can be elected, should the existing chairs wish to step down. Chairs and Co-Chairs of the working groups will be expected to identify the resources required to successfully conduct the tasks assigned to the groups, and achieve the expected results.

A first WUC working group meeting will then take place end of January/early February 2017 in South Africa (upon invitation of WUC SC Chair Rose Molokoane), where the groups will develop a concrete actionable work plan for the coming years, and prepare for the 26<sup>th</sup> Session of the UN-Habitat Governing Council (GC26) in April 2017 as well as the 9<sup>th</sup> Session of the World Urban Forum (WUF9) in February 2018. The meeting in South Africa will accommodate virtual participation for those who will not be able to join in person. All WUC partners will be informed of the outcome of the meeting via email, and at the 17<sup>th</sup> WUC Steering Committee Meeting (SCM17) in April 2017.

#### **c) Urban Thinkers Campuses – Phase 3**

As discussed in the SCM, it was decided to open a new round of action-oriented Urban Thinkers Campuses, focusing on Urban Solutions to implement The City We Need, the New Urban Agenda and the SDGs. The WUC Secretariat will prepare a call for proposals to host a UTC, which will be opened end November 2016.

#### **d) Upcoming milestones**

In line with the discussed activities, the group has decided on the following milestones:

- Mid November 2016: WUC SCM16 + WUC Business Plan + WUC Working Group ToRs sent to all partners
- End November 2016 – End January 2017: Call for Proposals to host a UTC open
- End January/Early February 2017: WUC Working Groups meeting in Cape Town/South Africa
- March – October 2017: UTCs take place globally
- 1-2 April 2017 (tbc): 17<sup>th</sup> WUC Steering Committee Meeting (SCM17), Nairobi/Kenya
- 3-7 April 2017: 26<sup>th</sup> UN-Habitat Governing Council (GC26), Nairobi/Kenya
- October 2017 (tbc): 18<sup>th</sup> WUC Steering Committee Meeting (SCM18), Huangshan/China
- February 2018 (tbc): 9<sup>th</sup> Session of the World Urban Forum (WUF9), Kuala Lumpur/Malaysia

e) The relationship between the World Urban Campaign and the General Assembly of Partners (post-Habitat III)

The group finally concluded the ongoing discussions around the relationship of the WUC and GAP, its special initiative.

On 20 October 2016, a meeting between the WUC Steering Committee Co-Chair (Sandeep Chachra), GAP President (Eugenie Birch), GAP Vice-President (Shipra Narang Suri) and the WUC Secretariat (Christine Auclair and Devina Meinzingen) took place during the Habitat III Conference. It was made clear that the GAP members have decided to continue working beyond the Conference, but that it had not yet been decided in which form, and with which structure and focus.

During its last meeting of the taskforce in the evening of 20 October, it was emphasized that the WUC is an existing and mandated campaign since 2010, with a legitimate structure that is part of UN-Habitat's work programme and budget, adopted by member states in various resolutions. Irrespective of what the GAP may become and do in future (as this question remained unanswered at the time of the meeting), the taskforce decided, on behalf of the WUC Steering Committee, that WUC will continue its work with its long standing as well as new partners, and focus on the implementation of the New Urban Agenda and The City We Need in the post-Habitat III process.